

CONTROLING WORKPLACE HAZARDS WITH PPE

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Cave drawings and historical artifacts show us that even hundreds of years ago, humans looked for ways to protect themselves from harm. The earliest forms of personal protective equipment (PPE) were various pieces of clothing made from animal skins or woven plants that provided protection from sunburn in warm months and warmth in cold months. As time moved on, protection advanced.

PPE has come a long way from its primitive beginnings. Today, not only are multiple designs available for nearly every type of protection, advances in design, science and technology help ensure that when employees do need to wear PPE, it's as comfortable as possible, fits well and provides a verifiable level of protection.

Since 1970, the Occupational Safety and Health Administration (OSHA) has tasked employers with the responsibility of providing their employees with a workplace that is free of recognized hazards. This includes not only finding workplace hazards, but also putting plans, programs and procedures in place to protect employees and minimize the risk of injury and illness.

> Providing PPE is one means of preventing injuries and illness, but should not be the only method used to protect employees. A comprehensive safety plan also incorporates engineering and administrative controls that provide higher levels of worker protection. In this PIG Paper, we'll review:

- How to find and assess hazards in your workplace
- When to use PPE to protect employees against hazards
- How to choose the right PPE for the hazards in your workplace

Hazard Assessments

OSHA requires employers to perform hazard assessments to determine what physical and health hazards are present in the workplace. In some cases, these assessments must be documented.

Some of the physical hazards that may be present include:

- Working in temperature extremes or near hot or cold objects
- Moving, rolling or pinching objects
- High intensity lighting or other forms of radiation
- Sharp objects or edges
- High sound levels
- Working around electrical dangers
- Impact, compression or penetration

Health hazards may include exposure to:

- Chemicals
- Dust
- Radiation
- Biological hazards
- Sensitizers

Hazard assessments identify each job and task that employees will perform and the hazards associated with each of those jobs and tasks. The assessment should account for normal operations, as well as other scenarios that could reasonably be expected in or around the process or job area.

When appropriate, hazard assessments should include testing. For example, if employees are exposed to chemical vapors, air monitoring data will verify whether or not respiratory protection or other controls are necessary.

Use the information gathered during these hazard assessments to select engineering and administrative controls, create plans and select the PPE necessary to keep employees safe. Hazard assessments should be reviewed annually to ensure that they are up to date and effective.

Hierarchy of Controls

When it comes to addressing hazards, OSHA requires employers to use a hierarchy of controls. Under this hierarchy, employers must first seek to eliminate hazards, look for substitutions and then consider engineering controls. If these three types of controls are not effective, administrative controls should be considered next. OSHA considers having employees wear PPE a last line of defense that should be utilized only after all other avenues have been explored.

The hierarchy of controls, in order from highest to least preferred, is:

- 1. Elimination: Removing the hazard from the workplace.
- **2. Substitution:** Swap out hazardous chemicals and other harmful practices and products with safer alternatives.
- **3. Engineering controls:** Make physical changes to a process or machine to create a physical barrier. They can include isolating or enclosing a process, using fume hoods or dust collection devices or minimizing contact with harmful chemicals.
- **4. Administrative controls:** Change how or when an employee does a job and require the employer or employee to do or not do something. They include work practices such as adjusting schedules to prevent overexposure or rotating job assignments. Conducting training is also an administrative control.
- **5. Personal protective equipment:** Require the employee to wear something to protect themselves from physical harm or unhealthful conditions.

The rationale behind this hierarchy is that if hazards can be eliminated, they can't harm employees. If the hazard can be engineered out of a procedure, they also will not be harmful. Neither of these solutions relies on a person to make them work, which is why they are preferred to administrative controls and PPE.



When the decision is made to require the use of PPE, employers need to establish a PPE program that clearly addresses what hazards are present. It must also detail how PPE has been selected to protect them from workplace hazards, how and when PPE is to be used, how it is to be worn and maintained and what to do when it needs to be replaced. This program must be communicated to employees and must include appropriate training.

Selecting and Purchasing PPE

Accurate hazard assessments form a cornerstone for selecting the correct engineering and administrative controls, as well as the most appropriate PPE to eliminate or minimize safety risks.

This sometimes means providing a variety of similar items. For example, if air purifying respirators are worn in the workplace, it's very likely that several different sizes and perhaps even different brands may be necessary to ensure there's a respirator that fits well and provides the proper level of protection for each employee.

Standards That Require Employers to Provide PPE			
1910.28 Safety requirements for scaffolds			
1910.66 Powered platforms for building maintenance			
1910.67 Vehicle-mounted elevating and rotating work platforms			
1910.94 Ventilation			
1910.119 Process safety management of highly hazardous chemicals			
1910.120 Hazardous waste operations and emergency response			
1910.132 General requirements (personal protective equipment)			
1910.133 Eye and face protection			
1910.135 Occupational head protection			
1910.136 Occupational foot protection			
1910.137 Electrical protective devices			
1910.138 Hand protection			
1910.139 Respiratory protection for M. tuberculosis			
1910.157 Portable fire extinguishers			
1910.160 Fixed extinguishing systems, general			
1910.183 Helicopters			
1910.218 Forging machines			
1910.242 Hand and portable powered tools and equipment, general			
1910.243 Guarding of portable power tools			
1910.252 General requirements (welding, cutting and brazing)			
1910.261 Pulp, paper and paperboard mills			
1910.262 Textiles			
1910.268 Telecommunications			
1910.269 Electric power generation, transmission and distribution			
1910.333 Selection and use of work practices			
1910.335 Safeguards for personnel protection			
1910.1000 Air contaminants			
1910.1003 13 carcinogens, etc.			
1910.1017 Vinyl chloride			
1910.1029 Coke oven emissions			
1910.1043 Cotton dust			
1910.1096 Ionizing radiation			

OSHA requires employers to pay for most PPE that workers are required to wear because they believe that if PPE is provided, employees will be more likely to wear it. Some of the exceptions include:

- Most steel-toed shoes or boots
- Logging boots
- Everyday clothing and street shoes
- Skin creams and sunscreen
- Non-essential rain gear
- Back support belts

These items were exempted because they can be worn or used offsite. All types of specialty PPE and any PPE that may only be worn at the workplace must be provided at no cost to employees. PPE must be replaced when it becomes damaged or when it wears out.

Although damaged and worn PPE must be replaced, if PPE is intentionally damaged, lost or destroyed by an employee, the employer is not required to pay for replacement items.

Standards That Require Employers to Provide PPE at No Cost to Employees			
1910.95 Occupational noise exposure			
1910.134 Respiratory protection			
1910.146 Permit-required confined spaces			
1910.156 Fire brigades			
1910.266 Logging operations			
1910.1001 Asbestos			
1910.1018 Inorganic arsenic			
1910.1025 Lead			
1910.1027 Cadmium			
1910.1028 Benzene			
1910.1030 Bloodborne pathogens			
1910.1044 1,2-dibromo-3-chloropropane			
1910.1045 Acrylonitrile			
1910.1047 Ethylene oxide			
1910.1048 Formaldehyde			
1910.1050 Methylenedianiline			
1910.1051 1,3-Butadiene			
1910.1052 Methylene chloride			
1910.1450 Occupational exposure to chemicals in laboratories			

Types of PPE

It is important to determine how an employee may be harmed and to provide the specific type of protection that will prevent injury or illness. While the easy answer may seem to be to provide extreme levels of protection from head to toe, that isn't practical. Providing too much protection can limit mobility, decrease stamina and cause additional hazards.

See the chart (right) for examples of hazards that affect certain areas of the body and what PPE you could use to keep employees safe.



Body Part Affected	Examples of Hazards	Examples of PPE
Head	Impact	Hard hats
	Electric shock	Thermal hoods
	Heat	Cooling heawdwraps
	Cold	Bandanas
Face	Cuts	Face shields
	Impact	Face masks
	Chemicals	
Eyes	Flying particles	Glasses
	Chemical liquids, gases or vapors	Goggles
	Light radiation	
	Molten metals	
Ears	High noise levels	Plugs
		Muffs
Body	Heat	Suits
	Cold	Leggings
	Chemicals	Aprons
	Sparks	
	Cuts	
	Burns	
	Electrical shock	
Hands and Arms	• Heat	Gloves
	Cold	Sleeves
	Chemicals	
	Sparks	
	Cuts	
	Burns	
	Electrical shock	
Feet	Impact	Steel-toed shoes and
	Rolling objects	boots
	Sharp objects	Metatarsal protectio
		Slip-resistant soles
	Hot liquids	Ice cleats
Lungs	Slippery surfaces Harmful vapors	Respirators
Lungs	Mists	Hoods
	 Dusts, gases, smoke, sprays, fog 	• 10005
Fall Protection	Working at heights	Harnesses
rain riotection		

Note: When selecting PPE, it is important to be aware of any applicable consensus standards, such as ANSI or ASTM standards, that the chosen PPE must meet. For example, safety glasses must pass the test criteria established in the ANSI Z87.1 Standard.

Human Factors

PPE is specifically designed to protect employees from specific types of harm. Although some of it may not be as comfortable as a pair of pajamas or bedroom slippers, most modern forms of PPE are designed to be as comfortable as possible.

The more comfortable and the better PPE fits, the more likely it will be for workers to wear it correctly and consistently. Although it is not required, purchasing higher quality products encourages use. Selecting items with sports team or other recognized logos can also encourage employees to wear PPE consistently.

In addition to providing appropriate PPE, it is important to establish a safety culture that encourages everyone to wear required PPE. Training is essential, but peer pressure — either for or against wearing PPE — can be a big factor in whether or not workers remember it consistently. Teaching managers and supervisors to reinforce safe behaviors and to help each employee understand the need for PPE can help ensure proper use.

Limitations

Under OSHA's hierarchy of controls, PPE is the last line of defense that a worker has against a hazard. But it doesn't make workers invincible. Even the best PPE that money can buy or that technology can produce still has limitations.

For some employers, especially those who are not well versed in doing hazard assessments, it can be tempting to overprotect their workers, requiring any and every possible form of PPE that can be found. This can actually cause more problems than it solves.

Think for a moment of emergency hazmat responders in fully encapsulated suits with self-contained breathing apparatus. They have the highest level of respiratory and skin protection available. But any person who has ever put on one of those suits will tell you that it doesn't make them invincible. They can also list a number of hazards that wearing them presents.

Some types of PPE limit mobility. Some can also subject the person wearing it to heat stress or other health problems. In fact, some forms of PPE, such as respirators, often require a medical evaluation before they can be worn to ensure that the worker will be physically able to wear the PPE without introducing new health problems.

Maintenance is another limiting factor for PPE. Even if it's kept clean and wellmaintained, PPE will eventually need to be replaced. Understanding the life expectancy of each product, its recommended care instructions and specific workplace factors that could affect PPE worn by workers helps to ensure that sufficient money is budgeted for replacements when they are needed.



Training

Stocking safety glasses and earplugs at each entrance and posting a sign that says "Eye and Hearing Protection Required" isn't enough to satisfy OSHA's training requirements for employees who need to wear PPE. To be effective, each employee should be able to properly demonstrate how to correctly wear and care for any PPE that they have been issued and be able to explain:

- When PPE is necessary
- What types of PPE are required
- How to wear it properly (donning, doffing, adjusting)
- Limitations of the PPE
- Proper care and maintenance
- When and how to replace PPE that is no longer serviceable

Employees should be retrained when conditions that affect the use of PPE change in the workplace, when new job duties are assigned or when new types of PPE are introduced. In addition to formal trainings, weekly toolbox talks, signage and reinforcement from supervisors and management are all forms of training that can be used to remind everyone to correctly wear any items that are required.

Hazard-Free Workplaces

While there really is no such thing as a hazard-free workplace, employers who perform hazard assessments and apply the elements in OSHA's hierarchy of controls — including the use of PPE when it is appropriate — are doing their part to help ensure the workplace is safe for their employees. Providing appropriate PPE and teaching each employee how and why to wear it can help prevent injuries, illnesses and work-place deaths.

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